

PROJECT DEVELOPMENT AND ACCESS TO FINANCE FOR NATURE-BASED SOLUTIONS TERMS OF REFERENCE (SHORT TERM CONSULTANCY)

I. General information

Title of the assignment	Project development and access to finance for Nature-Based Solutions
Name of the project	Green Policy Dialogue Facility (GPDF)
Country	Sri Lanka
Deadline for submission	15 October 2025 at 11:59am (UTC+2 – Paris time)

II. Context and justification of the need

1) Expertise France

Expertise France is France's public agency and interministerial actor in charge of international technical cooperation, the second-largest in Europe. As a subsidiary of Agence Française de Développement Group (AFD Group), it designs and implements projects that sustainably strengthen public policies in developing and emerging countries. Expertise France works in key areas of development: governance, security, climate change, health, education, and more. Alongside its partners, it contributes to achieving the Sustainable Development Goals (SDGs).

For more information: www.expertisefrance.fr

2) European Union Delegation to Sri Lanka and the Maldives

The European Union (EU) Delegation to Sri Lanka and the Maldives is the funding partner of the EU Green Recovery Facility¹. Cooperation between the EU and Sri Lanka is based on the partners' mutual respect for democratic principles and human rights and covers a number of key areas of cooperation, including; diversification of trade and investment; networking between EU and Sri Lankan business communities; strengthening technical, economic and cultural linkages and providing technical assistance to Sri Lanka to interact more effectively with the EU; supporting Sri Lanka's efforts to improve the living conditions of the poorer

¹ "EU Green Recovery Facility" is the "brand name" of the Green Policy Dialogue Facility (GPDF) initiative.

sections of the population; green recovery, environmental protection and sustainable management of natural resources.

As part of the Global Gateway Initiative, the EU Green Recovery Facility is part of a series of EU funded initiatives to be rolled out between 2021 and 2027 under the Team Europe Initiative (TEI) “Green Recovery”, which will mainly focus on green economic recovery and on valuing and protecting Sri Lanka’s rich biodiversity.

For more information, please visit the website: https://www.eeas.europa.eu/delegations/sri-lanka_en?s=238

3) EU Green Recovery Facility

The EU Green Recovery Facility (The Facility) is a four-year intervention funded by the European Union (EU). It uses the current economic crisis as an opportunity to support Sri Lanka towards a more sustainable growth trajectory. The ultimate goal entails achieving a green (and blue) economy that is circular, carbon neutral, and socially inclusive; which, not only, is more respectful of biodiversity resources and socio-economic/demographic context, but would also provide much needed macroeconomic stability.

In this context, the Facility harnesses policy experiences and knowledge from the EU (e.g. the European Green Deal), along with national and regional ones, to contribute to the green recovery (medium term) and transition (long term) of the Sri Lankan economy and society.

The Facility more specifically supports the mainstreaming of green economy (GE) challenges and objectives in the Sri Lankan policy landscape, as well as the facilitation of bringing GE policy to action by contributing to the following specific objectives:

- **SO1:** Support the development and implementation of inclusive national green, blue and sustainable public policies, with participation of women and men in all their diversity.
- **SO2:** Improve the business and investment climate in view of promoting an inclusive circular economy (both green and blue).
- **SO3:** Increase accessibility and availability to green and sustainable finance.

The primary direct beneficiaries of the Facility are public institutions, particularly the Ministry of Environment and the Ministry of Finance, as well as government institutions focused on SMEs. Other direct beneficiaries include the private sector, financial institutions, and civil society.

4) Background and justification

Nature based Solutions (NbS) are strategies that use natural systems – such as forests, wetlands, and mangroves – to address challenges such as climate change, water management, and disaster risk. These solutions are grounded in ecological processes but are designed to deliver measurable social and economic returns. When well-structured, NbS can serve as viable alternatives to infrastructure, offering long-term cost savings and co-benefits for communities and the environment.

Despite their significant potential, investments in NbS are constrained by limited understanding among key stakeholders, unclear revenue models, lack of de-risking mechanisms, and weak private sector incentives. As the interest in green investment is rising globally, Sri Lanka could position itself to take advantage of these emerging opportunities.

In this context, the Dandugamoya Environmentally Sensitive Area (ESA), an ecologically significant and flood-prone area, has been identified by the Ministry of Environment as a pilot site to explore how tailored financing models and institutional capacity-building can unlock investment in NbS. This assignment will provide concrete pathways and a bankable pilot project to support the financing and implementation of NbS in Sri Lanka.

The Dandugamoya Environmentally Sensitive Area (ESA) site was selected due to its high ecological value, its location within a flood-prone urbanizing landscape, and the presence of multiple community-based livelihood activities dependent on natural resources. These characteristics make it ideal for testing nature-based flood resilience strategies with measurable socio-economic co-benefits.

In addition, the area's designation as an ESA provides a supportive regulatory framework, while its proximity to Colombo ensures visibility, accessibility, and the potential to attract public and private sector interest. Specifically, selecting an ESA ensures the project aligns with an existing regulatory framework that supports conservation and limits conflicting land use. This provides legal clarity, facilitates government backing, and strengthens the case for potential replication. The pilot will demonstrate how financing mechanisms can be tailored to local needs while informing national-level NbS policy and investment models.

III. Objectives and desired results

1) General Objective of the Consultancy

The public and private sector adopt green and sustainable finance as a tool, contributing towards a green economic recovery.

2) Specific objectives of the Consultancy

The Sri Lanka Government has the capacity to develop and capture financing for nature-based solutions initiatives.

3) Anticipated results

- Actionable policy and regulatory recommendations to strengthen the enabling environment for NbS financing are validated and available for uptake by relevant ministries and institutions
- A **bankable** NbS pilot project is co-developed for the Dandugamoya ESA, with a clear design and identified investment pathways, serving as a demonstrative case for replication

- Institutional stakeholders have access to a consolidated knowledge base on national and international financing pathways for NbS, including practical tools and case examples adapted to Sri Lanka.

IV. Description of the assignment

1) Planned activities

The Consultancy Team will achieve the objective of this assignment through the following tentative² activities of 3 phases:

Steps of the consultancy

Phase 1 – Inception phase

This phase lays the groundwork by initiating stakeholder engagement and defining the scope of the pilot project.

- Conduct a stakeholder mapping and influence analysis to inform engagement and roles throughout the consultancy.
- In collaboration with MoE, identify the target groups who
 - require awareness creation on NbS (Group 1)
 - require capacity building for developing NbS projects on the long term (Group 2 – technical level)
- In consultation with MoE, identify/specify and validate the pilot project scope in Dandugamoya ESA.
- Identify the requirements for the technical design of the pilot project under phase 4.
- Develop a detailed work plan and methodology for the consultancy.

The service provider will be required to revise and refine the methodology and work plan in the Inception Report to reflect the practical realities of the operational context. This updated version should incorporate insights from stakeholder consultations and discussions with the Facility team and present a realistic, detailed, and actionable roadmap for implementation. It must include a clear breakdown of activities, timelines, responsibilities, and deliverables, ensuring that all proposed actions are feasible, appropriately scheduled, and aligned with the expectations and capacity of the Facility and key stakeholders.

To ensure alignment with the expected scope of each deliverable:

- As part of the Inception Report, the service provider will be required to clearly outline the objectives and expected results of each deliverable. This will include a summary of the key issues to be addressed under each deliverable to ensure consistency with the intended scope.

² Consultant team is expected to review these tentative activities critically and suggest amendments with the proposed methodology of the offer they make.

Risk analysis:

- The service provider is required to submit a risk analysis table as part of the Inception Report. The table must identify potential risks to timely and effective delivery based on the following criteria:
 - Delayed delivery due to constrained timelines and limited resources
 - Challenges in coordinating timely feedback from partners on deliverables
 - Limited interest and availability of stakeholders to participate in the study
 - Constraints related to the current capacity of the consultancy team
 - For each risk, the service provider must assess the likelihood and potential impact (using a scale of low, medium, high) and propose appropriate mitigation strategies.
 - An illustrative template is provided below to guide the structure of the risk matrix.

Risk	Likelihood	Impact	Mitigation

Phase 2 – Analysis Phase

This phase focuses on analysing the policy framework and financial pathways needed to unlock financing for NbS.

2.1 Policy

- Review existing national policies related to NbS
- Identify policy entry points to integrate NbS in green finance taxonomies and budget processes (e.g., climate budget tagging, NbS criteria in infrastructure guidelines).
- Develop a set of policy/institutional recommendations to support NbS financing and uptake in Sri Lanka.

2.2 Financing

- Review previous or ongoing NbS-related projects or proposals in Sri Lanka to draw lessons on financing feasibility
- Identify and assess suitable sources of funding for NbS, including:
 - Domestic public finance (e.g. environmental budget lines, climate adaptation allocations, etc.)
 - International climate finance (e.g. concessionary loans, GCF, Adaptation Fund, NDC Partnership, etc.)
 - Private capital (e.g. Public-private partnerships (PPP), CSR funds, green funds, impact investors, etc.)
 - Blended finance mechanisms (e.g., de-risking tools, public-private matching, etc.)
 - Innovative instruments (e.g., environmental impact bonds, green bonds, payment for ecosystem services)
- Assess feasibility of applying/adapting these mechanisms in Sri Lanka.

2.3 Potential financing pathways for the pilot project

- Determine alignment between identified sources and the nature of the pilot intervention.

- In collaboration with key stakeholders, identify the Sri Lankan anchor partner which will present the funding request for and lead the implementation of the pilot project.
- Based on the previous, together with the anchor partner engage with potential funders to understand investment criteria, due diligence requirements, and replication potential. These criteria should be integrated in the design of the pilot project under phase 4.

2.4 Needs Analysis for awareness raising

- Analyse the gaps in understanding, implementing and financing NbS across the awareness raising stakeholder group (Group 1) identified in the inception phase
- Use findings of the preceding analyses to inform the content of awareness creation sessions in Phase 3

Phase 3 – Awareness raising

- Preparation of two awareness raising seminars to be delivered:
 - Develop the agenda and the methodology for these seminars. They should include:
 - The results of the policy (2.1) and financing analysis (2.2) of phase 2;
 - Interactive components such as case studies, and practical tools relevant to the Sri Lankan context.
 - A Monitoring, Evaluation and Learning (MEL) framework to assess outcomes, based on the requirements of the EU Green Recovery Facility
 - Prepare all presentation materials and printed or digital handouts summarizing key takeaways and references.
- Deliver the two awareness raising seminars on Nature based Solutions for different sub-groups (as part of Group 1) identified in the inception phase:
 - Awareness raising Seminar 1 (full day):
 - Audience: approximately 30-40 government officials (e.g., Ministry of Environment, Ministry of Finance, Central Bank) and representatives of financial institutions and private sector.
 - Focus: The seminar will introduce participants to Nature-based Solutions (NbS) and their relevance to Sri Lanka's development and climate objectives, with a particular focus on:
 - Strategic Importance of NbS:
 - Definition and principles of NbS
 - Co-benefits across climate adaptation, biodiversity, and livelihoods
 - Emerging sources of funding and global financing trends
 - Public Sector Role in Enabling NbS Investment:
 - Integration of NbS into national and subnational climate budget tagging systems
 - Regulatory frameworks relevant to NbS (e.g., EIA guidelines, land-use planning, NbS standards, etc.)
 - Institutional mandates and coordination mechanisms
 - Private Sector Engagement and Investment Enablers:

- De-risking mechanisms and financial modelling approaches for NbS
- Bankability criteria for NbS projects
- Financial governance structures to ensure transparency, efficient disbursement, and accountability
- Policy and Fiscal Levers:
 - Use of green subsidies, tax incentives, and other fiscal tools to catalyze private sector investment in NbS
 - Examples of enabling policy environments from comparable country contexts.
- Awareness raising seminar 2 (half day) (in Sinhala / Tamil):
 - Audience: 30 community representatives of the Dandugamoya ESA
 - Focus: Inform the community of the NbS pilot project to be developed and its benefits to them in order to enlist their support and cooperation

Phase 4 – Design of a pilot project and identification of funding

This phase focuses on consolidating previous assessments to finalise the design of a bankable Nature-based Solutions (NbS) pilot project in the Dandugamoya ecosystem-sensitive area (ESA), along with a robust financing strategy to facilitate project implementation.

4.1 Design of the NbS Pilot Project

- Develop the full technical design of the pilot project in collaboration with the anchor partner and other key stakeholders, including:
 - Technical specificities,
 - Specific NbS interventions with timelines and implementation sequencing
 - Key implementation requirements (e.g., community mobilisation, construction, ecological engineering, etc.)
 - Climate resilience components and biodiversity co-benefits
 - Identify and map key roles and responsibilities of government entities, community groups, and private sector partners in project execution.
 - Develop an environmental and social risk management approach aligned with international standards.
 - And all additional requirements identified in the inception phase.
- Develop a costed financing plan covering capital investment, O&M, and long-term sustainability.
- Conduct a validation workshop with key stakeholders, including representatives of the local communities, to validate the design of the pilot project

4.2 Development of a Financing Strategy

- Together with the key stakeholders, select and validate the funding mechanism.
- Update the costed financing plan to adapt it to the selected funding mechanism.
- Support the initial discussions between the anchor stakeholder and the funding mechanism.
- Clarify the step-by-step process to be followed to access the identified funding.

4.3 Preparation of the final pilot project report and strategic recommendations

- Finalise the pilot project design, integrating the results of phases 4.1 and 4.2.
- Prepare a Final Strategic Report summarizing all findings, strategic recommendations for enabling environment considerations, scale-up, and opportunities for replication in other ecosystem-sensitive areas in Sri Lanka

Phase 5 - Dissemination

- Preparation of the capacity building workshop to be delivered:
 - Develop the agenda and the methodology for this workshop. They should integrate:
 - The methodology of developing and funding the Dandugamoya pilot project as a case study
 - A Monitoring, Evaluation and Learning (MEL) framework to assess training outcomes, based on the requirements of the EU Green Recovery Facility
 - Prepare all presentation materials and printed or digital handouts summarizing key takeaways and references.
- Conduct a workshop with stakeholders from the technical group (Group 2) identified in the inception phase.

2) Anticipated Deliverables

Phase	Deliverable	Objectives and Expected Results	Format / Notes	Submission Date
Phase 1 – Inception	D1: Inception Report	Refined work plan and methodology; includes stakeholder mapping, identification of target groups (Group 1 & 2), initial pilot scope, technical requirements, and risk matrix	Report with annexes (e.g., tables, risk matrix, stakeholder maps)	T0 + 4 weeks
Phase 2 – Analysis	D2: Policy recommendations and Financing Opportunities Report	Review of national policies, potential institutional entry points for NbS, and landscape of financing mechanisms and enabling fiscal instruments	Report	T0 + 7 weeks
	D3: Potential Financing Pathways for the Pilot Project report	Identification of funders and engagement criteria; alignment of project features with funder	Report	T0 + 11 weeks

		requirements; designation of anchor entity		
	D4: Awareness Raising Needs Assessment Summary report	Identify gaps in NbS awareness and financing knowledge among Group 1 stakeholders; inform seminar content and design	Report	T0 + 8 weeks
Phase 3 – Awareness Raising	D5: Awareness Raising Workshop Materials	Agendas, presentations, and handouts for Awareness Seminars 1 & 2, tailored to audience (public institutions, private sector, and communities)	Presentation materials + handouts + agenda for each seminar	T0 + 12 weeks
	D6: Awareness Raising Workshops Report	Summary of workshop activities, feedback, and participant list; analysis of post-event survey results for both seminars	2-page summary per seminar + attendance list (using EF template) + results of surveys	T0 + 16 weeks
Phase 4 – Pilot Design & Financing	D7: NbS Pilot Project Design Draft report	Technical design of the pilot project, including Technical specificities, implementation sequencing, costing and budget, roles and responsibilities, and environmental/social safeguards	Report	T0 + 27 weeks
	D8: Validation Workshop Report	Summary of stakeholder feedback on pilot design and financing strategy; includes attendee list	2-page report + workshop materials + attendance list (EF template)	T0 + 33 weeks
Phase 5 – Dissemination	D9: Final Consolidated Report	Final synthesis of all findings and deliverables, including strategic recommendations for enabling environments and scaling	Report	T0 + 35 weeks
	D10: Capacity Building Workshop Materials	Materials to train Group 2 stakeholders on designing and financing NbS; includes case study on the	Training material + handouts +	T0 + 38 weeks

		Dandugamoya pilot project	case study summary	
	D11: Capacity Building Workshop Report	Summary of capacity-building session, outcomes, and lessons; includes attendance list and evaluation survey results	2-page report + attendance list (EF template) + results of post-event survey	T0 + 44 weeks

3) Monitoring and Evaluation (M&E) of the Consultancy Assignment

The Consultancy Team should report the assignment progress in a timely manner by aligning the planned activities with the M&E standards outlined in the M&E plan of the Facility, which will be shared with the Consultancy Team at the beginning of the consultancy. As part of the analysis phase, adjustments to the methodology or subsequent activities will have to be made as needed, with documentation of changes for M&E purposes. The methodology should therefore specify data sources, data collection and analysis along with methods and tools used, reporting, quality control and assurance procedures, etc.

4) Coordination

The Consultancy Team (service provider) shall designate a single contact person for project administrative purposes. Mr Etienne Baudon of the Sustainable Development Department (e-mail: etienne.baudon@expertisefrance.fr) will be the service provider's sole contact person for Expertise France.

The Consultancy Team will work under the supervision of the Project Team of the Facility, based in Colombo, and in close collaboration with Expertise France headquarters from preparation for the consultancy and missions right up to its completion. Furthermore, regular exchanges must take place with the Project Manager on assignment progress and any difficulties that may be encountered.

A launch meeting shall be held 2 working days after the contract award has been notified.

V. PLACE, DURATION AND INDICATIVE SCHEDULE

1. **Estimated start date:** 15 November 2025
2. **Estimated end date:** 03 October 2026
3. **Effective duration:** 11,5 months
4. **Location:** The consultancy will take place remotely as well as through missions in Sri Lanka.

VI. REQUIRED EXPERTISE AND PROFILES

These terms of reference define the **minimum required profiles**. If deemed necessary, a list of additional experts, comparable to the profiles presented below with justification for their

expected contributions can be proposed. The Service Provider must also provide a declaration of the availability of such specialists and/or suitable subject matter expert/s for the required roles. Three reference contacts must be communicated for each profile submitted and Expertise France reserves the right to organise an interview with the Team Leader and/or the designated team member, prior to the award of the contract as part of the evaluation process.

The Service Provider may decide on the number of team members to be deployed to fulfil the required profiles. In the technical offer, it must be clearly stated which profile(s) the individual team member satisfies out of the required profiles. In the event all positions are filled by an international expert/s, it is essential to have a national expert in the team to act as the national counterpart.

Team composition

1. Team Leader cum expert in NbS project development

The Team Leader will be the main contact person for Expertise France for the execution of this task. In particular, the Team Leader will have to plan and direct the activities and work of the team according to the identified needs. The Team Leader will be responsible for the submission of deliverables on time with required quality.

The Team Leader should have the following set of qualifications, competencies, skills and experience:

Education

- Master's degree in project management, Engineering, environmental economics, sustainable development, public policy, or a related field.

Professional Experience:

- At least 10 years of experience in Nature based Solutions projects development and/or implementation and NbS project financing.
- At least 6 years of experience in leading multidisciplinary consultancy teams and managing assignments of comparable complexity³.
- Demonstrated experience with public sector and financial institutions in emerging or developing economies.
- Regional experience in South or Southeast Asia; experience in Sri Lanka is a strong asset.

Professional Skills:

- Excellent leadership, planning, stakeholder coordination, and analytical skills.
- Strong communication and reporting abilities; fluency in English required.

2. Sustainable Finance Expert

Educational

- Master's degree in finance, economics, sustainable development, or a relevant field.

Professional Experience:

³ The CV of the team leader should mention the composition and size of the teams managed.

- At least 7 years of experience in sustainable finance or environmental economics.
- Demonstrated experience in designing investment pathways, blended finance models, mechanisms for private sector engagement, and climate finance access (e.g., GCF, GEF).
- Demonstrated experience designing bankable green projects.
- Prior engagement with governments, development partners, and private sector stakeholders on environmental finance.
- Previous work on NbS financing, natural resource management, climate finance, or green entrepreneurship would be a strong asset.
- Regional experience in South Asia would be an asset.

Professional Skills:

- Strong financial modelling, feasibility analysis, and strategy development capabilities.
- Strong knowledge of investment planning, risk analysis, and ROI modelling for NbS or green infrastructure.
- Ability to frame NbS in financial and economic terms for diverse audiences, including government and private sector.
- Effective communicator of financial concepts to diverse audiences.

3. Policy and Institutional Expert

Educational Qualifications:

- Master's degree in public policy, environmental governance, law, or a related field.

Professional Experience:

- At least 7 years of experience working on environmental, climate, or sustainable development policy.
- Demonstrated experience in institutional mapping, legal and regulatory analysis, and policy recommendations.
- Experience in integrating environmental issues into national planning or regulatory systems.
- Previous engagement with national policy reform or advisory work to government stakeholders.
- Experience with NbS policy landscape analysis is an asset

Professional Skills:

- Skilled in political economy analysis, regulatory gap identification, institutional mapping, enabling environment assessments.
- In-depth knowledge of institutional frameworks relevant to environment.
- In-depth knowledge of institutional frameworks relevant to NbS or sustainable finance would be an asset

4. Graphic designer

Educational Qualifications:

- Degree in graphic design, communication, instructional design, or visual arts.

Professional Experience:

- At least 5 years of experience designing workshop/training materials for environmental or development projects.
- Prior collaboration with international organizations on stakeholder engagement or training products.

- Experience simplifying technical content into user-friendly visual formats for diverse audiences.

Professional Skills:

- Familiarity with multi-lingual design considerations and adaptation of materials for cross-cultural communication.
- Proficiency in design software (Adobe Suite, Canva, etc.), visual storytelling, infographic design.
- Understanding of adult learning methodologies and workshop facilitation tools.
- Ability to coordinate closely with in-house or external graphic designers and translators

Cross-Cutting Expertise

Cross-cutting expertise includes domains such as Quality Control and Assurance (QC & QA), as well as any technical expertise for which a specific consultancy team member is not designated.

Development and implementation of awareness raising and capacity building methodologies

The consultancy team must demonstrate internal expertise in the development of capacity building and awareness raising strategies and the carrying of trainings and workshops targeting public servants, financial institutions, private sector and local communities. The consultancy team should have a solid knowledge of adult learning principles and workshop facilitation methodologies to support the design of interactive and participatory training materials.

Quality Control & Quality Assurance (QC & QA)

The consultancy team must demonstrate internal expertise in quality control and quality assurance to ensure that all deliverables meet the required standards and are aligned with the methodology outlined in the technical proposal. This includes internal peer reviews, consistency checks across deliverables, and client validation processes.

The ultimate responsibility for quality assurance and control lies with the **Team Leader**, who will oversee the delivery schedule, ensure coherence across outputs, and maintain a high standard of analytical and strategic content.

Organisation of workshops and events

The consultancy team must demonstrate proven experience in organizing events and workshops, including in Sri Lanka. If the logistical and communication aspects of the high-level event and/or workshops are to be outsourced, the bidder must clearly indicate this in their proposal and include both the CV and a detailed profile of the outsourced service provider.

Evaluation surveys

The consultancy team must demonstrate proven experience in developing and carrying ex-ante and ex-post evaluations, including monitoring, Evaluation, and Learning (MEL) tools. This includes creating user-friendly templates, feedback forms, and other relevant materials to support effective evaluation processes.

Additional expertise⁴

The consultancy team may also propose any additional experts required for the successful completion of the assignment with justification. The justification for deploying other experts and their expected level of efforts backed by their resumes should be submitted.

Three reference contacts must be communicated for each profile submitted and Expertise France reserves the right to organise an interview with the Team Leader and/or the designated team, prior to the award of the contract as part of the evaluation process.

VII. Visibility

During the implementation of all activities, the Consultancy Team will have to ensure that the visibility of European Union, Expertise France and the EU Green Recovery Facility is maximised. All deliverables, as well as events organised, must be in line with the Facility's visibility guidelines and based on the Facility's templates.

VIII. Application modalities

Form of contract: Service contract

Submission deadline: 15 October at 11:59pm (Paris time)

Bid composition:

- A technical offer, including:
 - Short note of understanding of the context and issues (2 pages maximum; font : Calibri ; font size : 11 ; line spacing : 1.15 ; margins : 2 cm);
 - Methodology (8 pages maximum; font: Calibri; font size: 11; line spacing: 1.15; margins: 2 cm);
 - Detailed résumés⁵ including 3 non-related referees preferably from immediate superiors of previous work places for the past 5 years (5 pages maximum each);
 - Organisational chart with the roles and responsibilities of the consultant team members
 - Quality assurance procedures for deliverables;
 - Work plan and workflow;
- A financial offer including the mission(s) in Sri Lanka and all necessary costs including for awareness creation and capacity building programmes (based on the budget template provided);

⁴ The service provider may decide to deploy experts as relevant and needed for the assignment

⁵ The justification for deploying other experts and their expected level of efforts backed by their resumes should be submitted along with the resume of the Team Leader and other defined profiles. The Expertise France may interview the Team Leaders of the short-listed Consultancy Teams.



Incomplete bids will not be considered.

IMPLEMENTED BY

